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Leading Exchange in the MENA Region

- Established in 2000 as a government owned exchange and in 2007 became the first regional exchange to be publicly listed.
- Provides investors and market participants with the best in class international platform offering innovative products and services while conducting trading, clearing and settlement in an efficient, transparent and liquid environment.
- Currently, Borse Dubai owns 80.66% of DFM with the remaining being public float.

Listings (9M 2020)	AED 318bn Market Capitalization	65 Companies Listed on the DFM	108 Bonds and Sukuks Listed on Nasdaq Dubai with a value of \$87bn
Volumes (9M 2020)	AED 51bn Total Traded Value	AED 269mn Average Daily Traded Value (ADTV)	21% Market Velocity ¹
Volume by Investor Type (9M 2020)	50% Foreign Investors' Trading Share	18% Foreign Ownership (% of Market Cap)	44% Institutional Investors' Trading Share
Consolidated Financials (9M 2020)	AED 284.6mn Revenue	AED 188.4mn EBITDA	AED 126.2mn Net Profit

Source: DFM analytics. Note: Trading statistics for DFM excludes Nasdaq Dubai. Foreign investors defined as non-UAE investors. 1 Velocity is calculated as annualized trade value / end of period market capitalization.

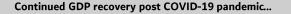
DFM at a Glance



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The UAE Benefits from Strong Demographic & Macroeconomic Fundamentals



2020E & 2021E Real GDP Growth (%)

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Sustained Growth in Non-Oil Economy...

UAE Non-Oil Private Sector PMI , 9M 2020 impacted by COVID-19 Pandemic.



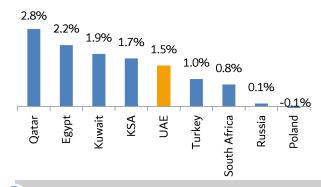
Increasing Rate of Contraction 50 – No Change vs. Previous Month

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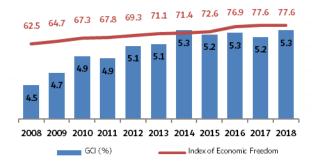
Growing Population...





...Resulting in a Stable Business Environment

Globally, strengthened with the quality of its enabling environment, the UAE ranked 25th on the Global Competitiveness Index (GCI 2019) & ranked 18^{th} on the 2020 Index of Economic Freedom (1st in the MENA) with a score of 76.2.



Source: The UAE National Bureau of Statistics, Euromonitor, Bloomberg, World Economic Forum, Emirates NBD, The Heritage Foundation, IMF World Economic Outlook Database, October 2020.



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Continuous Dubai GDP Growth ... 4.6% 4.1% 4.1% 3.6% 2.9% 3.1% 2.2% 1.9% **Dubai Growth** 2012 2013 2018 2014 2015 2016 2017 2019 01 2020 is Driven by a у-о-у Dubai Real GDP Growth (%)* Well-...Driven by a Diversified Economy... **Diversified** Other Sectors Economy Oil & Mining Trade 18.4% 1.9% 23.0% **Real Estate** Hotels & & Restaurants. Construction 8.5% 15.5% Manufacturing Transportation 9.1% **Financial Sector** GDP Figures might not add up 12.1% due to rounding. 11.6% Source: Dubai Statistics Center Preliminary Estimates Q1 2020. ...Supported by Strong Trade Activity



Dubai Direct Foreign Trade Breakdown (AED billion)

Commentary

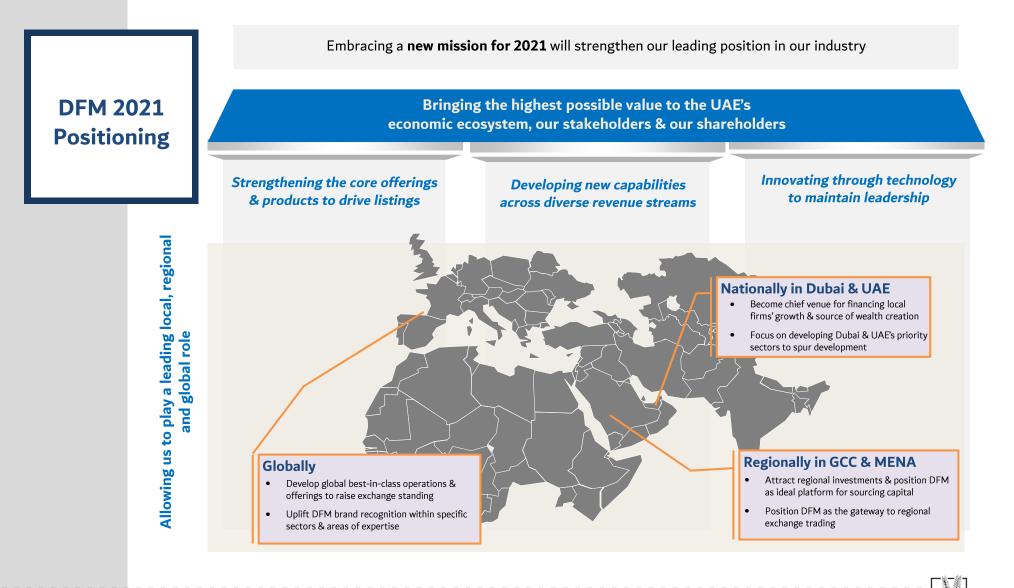
Main highlights of Dubai economy:

- Fiscal discipline with an increase in investment spending
 - The Emirate of Dubai has increased its budgeted expenses by 17% y-o-y for 2020 to AED 66.4bn.
- The UAE's fiscal and external deficits are small compared to the rest of the GCC and continued investment in infrastructure is expected to underpin non-oil GDP growth through 2020.
- During 2019, Dubai maintained its position as the forth most visited city in the world for the fifth year in a row², as such it serves as the main hub in the Arab world, benefitting from increasing global trade, rising tourism and stabilizing real estate.
- Dubai recorded AED 290.7bn in foreign direct investment balance in 2016. During the first half of 2019, Dubai attracted AED 46.6bn in foreign direct investments¹.
- Dubai is the 1st regionally and the 8th globally in the Global Financial Centres Index. And ranks the 16th among 190 countries in the 2020 Doing Business.
- Dubai has moved the historical focus on Real Estate and Trade to attract more knowledge intensive projects with a greater focus on Technology.
- HH Sheikh Mohammed established the Dubai Security Centre which seeks to ensure the proper implementation of international best practices in Dubai as a financial hub.
- Dubai is placed at the forefront of the global Islamic economy, where the total value of listed Sukuk amounted to AED260bn – end of 9M 2020. According the IMF, During 2001–2015, \$53.8bn or 36 percent of all global Sukuk issuances originated in the UAE.

Source: Emirates NBD research, Dubai Investment Development Agency, 2017 Global Investment Report published by UNCTAD, Doing Business World Bank, IMF. * Source: Dubai Statistics Center, some GDP growth percentages were revised due to a new national account series issued by the Dubai Statistics Center. 2019 figures are preliminary estimates, with Q1 2020 decline (due to COVID-19 pandemic) compared to Q1 2019.

¹ Source: The Dubai Advantage, Dubai FDI. ² Source: Mastercard's Global Destination Cities Index (GDCI) 2019.

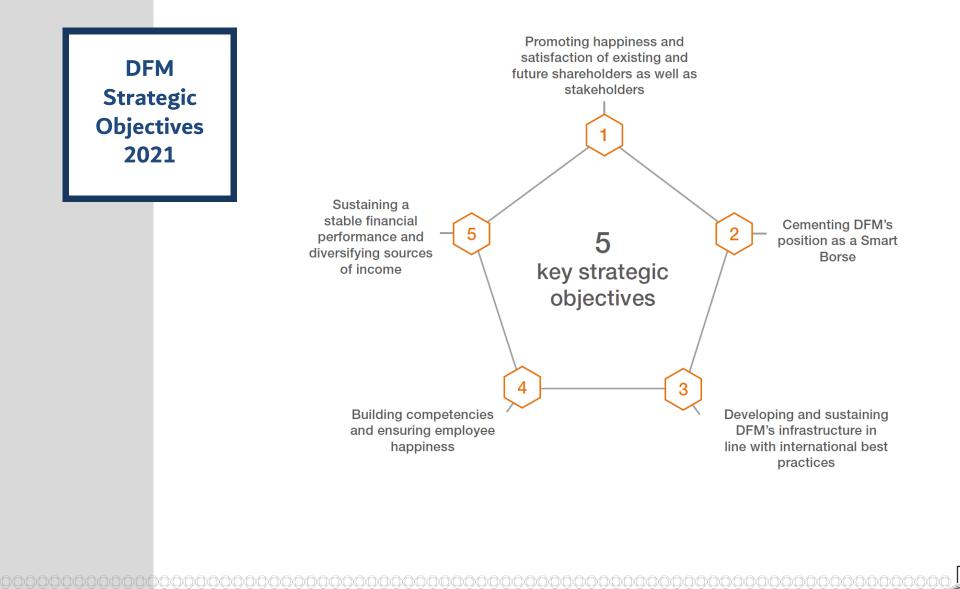




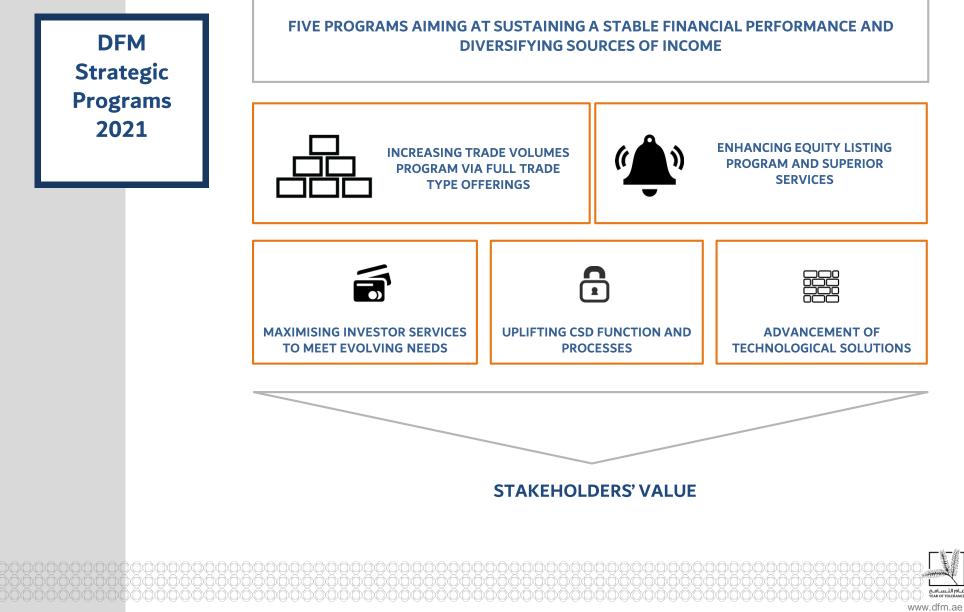


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Post-Trade Functions Development

As part of a comprehensive development of the post-trade functions and in line with the international best practices, the DFM PJSC officially launched its new CCP and CSD subsidiaries on 28th April 2020.

Key Benefits	Main Impact	
Enhanced efficiency in operational	 Maximizing clearing members' capital requirements, adopting international best practices for margins and settlement funds. 	
performance to improve liquidity	 Higher efficiency in using collateral. 	
	 Potential boost of clearing members' liquidity. 	
Enhanced risk mitigation	 Enhanced risk management by ring-fencing risk through creating separate legal entities. 	
	 Comply with SCA's regulations regarding CCP which requires a separate legal entity for the CCP business license. 	
Compliance with regulations and international best practice	 Comply with SCA's CSD regulations which require a separate legal entity for CSD business license. Dubai CSD LLC is the first licensec CSD in the UAE. 	
	 Comply with the international best practice recommendations. 	



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DFM's Diversified Product Offering

Multiple product and service offerings leading to diversified revenue streams

Listing		Trading Tools		Post Trade	
 Equities (Primary and Dual) ETFs Mutual Funds Sukuks/ Bonds Equity Derivatives (Traded through Nasdaq Dubai & DFM) 			 Margin Trading Regulated Short Selling Block Trade Special Trade Online Trading Tools Allocation Account Single Stock Future 		 Clearing Settlement Pledge Services Securities Lending & Borrowing Settlement of Repos on DFM listed shares Transfer of margined securities between trading members CCP and CSD
Market Data		Investor and Issuers Services			
data elP iVe Indices Elec Issuered and instantial Indices Issuered and Issuered an		 elPO iVesto Electro Issuer 		 AGM / EGM Services & Voting Services Share Book Services XBRL eSAR Services efsah Electronic Disclosure Services eBoard (Electronic Board Nomination application access) Links with foreign CSDs for dual listings Multi NIN capability across custodians 	

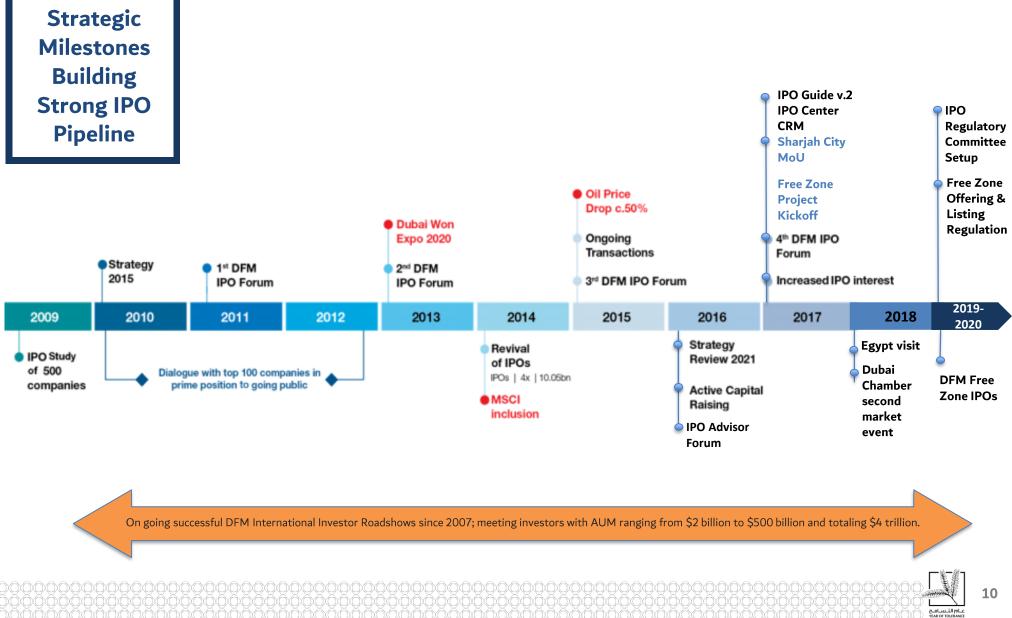
Note: Nasdaq Dubai launched Derivatives trading in September 2016. * In progress

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Sectors Mix of Dubai's GDP vs. DFM's

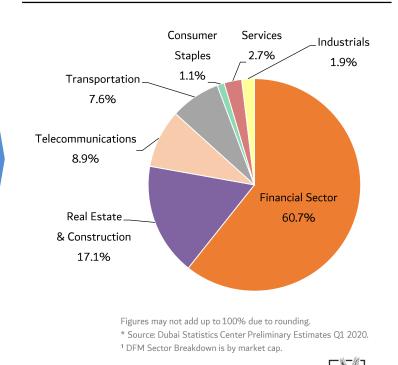
DFM's IPO pipeline strategy aims at a better reflection of Dubai's GDP mix.

- Unlike the economy, the DFM market is dominated by the Financial sector and the Real Estate and Construction sector.
 These sectors collectively represent 27.1% of the economy vs. 78% of the market capitalisation, by end of Q1 2020.
- This represents significant opportunities for DFM as there is a diversified pool of sectors and companies to be listed in the future.

Dubai Real GDP Breakdown – Q1 2020*

Other Sectors 18.4% Trade 23.0% Oil & Mining_ 1.9% Hotels &_ Restaurants Real Estate & 8.5% Construction Manufacturing 15.5% 9.1% Financial Sector Transportation 11.6% 12.1%

DFM Sectors Breakdown¹ - Q1 2020



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AED Bn 7.8 0.01 11.4 0.1 1.6 7.6 2.8 1.6 2.4 3.1 10.2 7.3 8.9 5.9 6.4 12.0 0.1 10.0 8.0 2.1 6.0 11.4 10.1 4.0 5.9 7.8 7.1 4.8 2.0 0.01 1.9 1.1 1.3 3.9 0.1 3.1 1.6 0.4 0.9 0.7 2000 2002 2004 2005 2006 2007 2008 2009 2011 2013 2014 2016 2017 2018 2019 2020 Convertible Bonds IPOs Capital Raise

Funds Raised on DFM reached AED 77+ billion (inception – 9M 2020)*



*Total funds raised represent the floated amounts in AED.

Issuer Transactions 2000 – 2020

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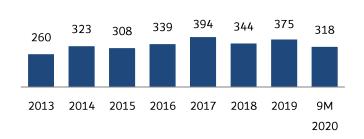




Market Velocity¹ (%)

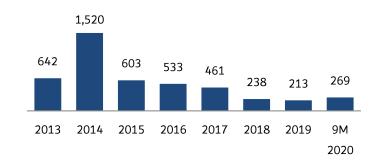
Total Traded Value (AED bn)

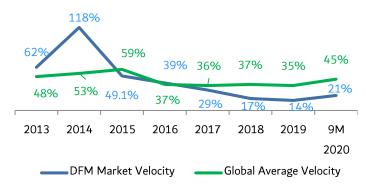
Market Capitalization (AED bn)



Operational Highlights

ADTV (AED mn)





Note: Figures exclude Nasdaq Dubai

 1 Velocity is calculated as annualized trade value/end of period market capitalization.

Source for global velocity figures is the World Federation of Exchanges.

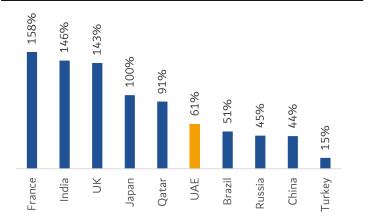
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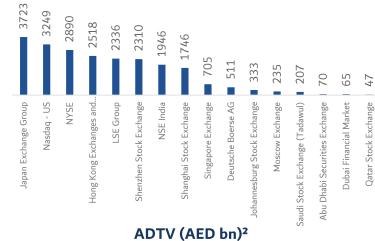
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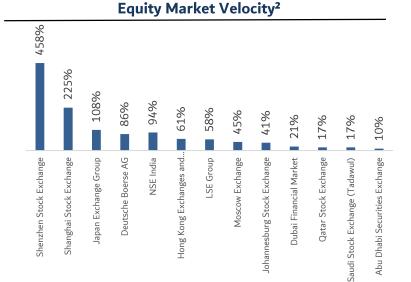


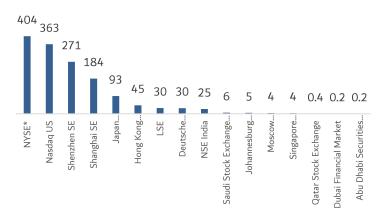
Equity Market Capitalisation to GDP¹

DFM Presents Significant Growth Opportunities









Source: Euromonitor, World Bank, World Federation of Exchanges. ¹ Based on Dec 2019 market capitalization over 2019 real GDP. ² Data is updated till end of Sept 2020. * ADTV for this exchange is as of June 2020.

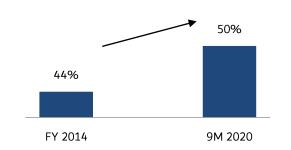
Number of Listed Companies²



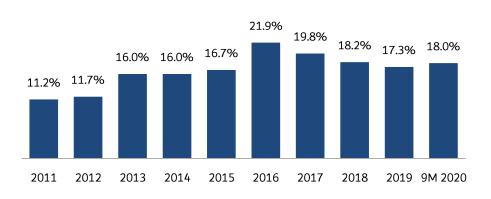
Continued Foreign Investor Interest

- DFM continues its efforts, in cooperation with issuers and investment banks, to attract foreign investors' interest in DFM listed companies.
- UAE was classified as a global emerging market in 2014 by MSCI and S&P Dow Jones.
- Net foreign investment flowing to the DFM market during 2014 was AED 4 billion (excluding Arab and GCC nationals).
- Foreign investors continue to show confidence in the quality and diversity of investment opportunities that the DFM offers.

Foreign Investors' Trading Share



Foreign Ownership (% of Market Cap)



Source: DFM analytics.

Note: Foreign investors defined as non-UAE investors. Figures excluding Nasdaq Dubai.

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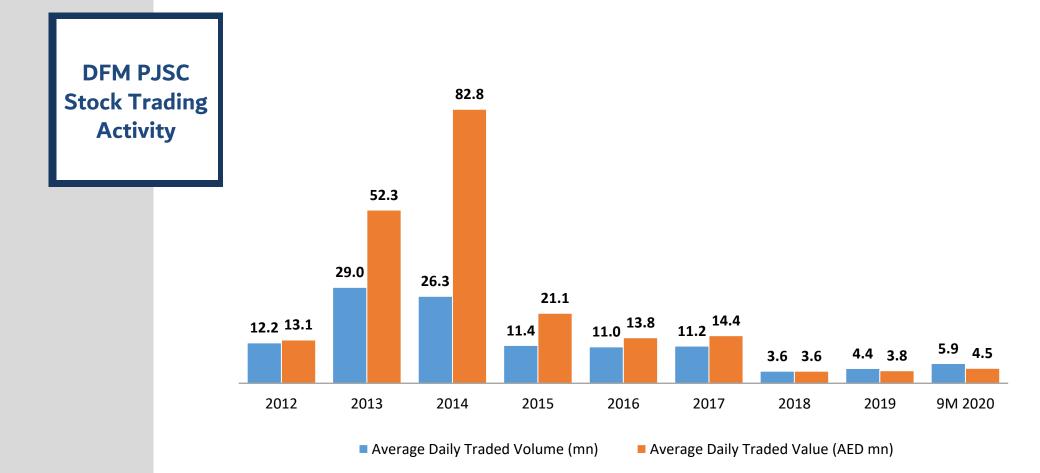
- The DFM has attracted an increasing institutional investor base, following growth in the national economy and the continuous improvement of listed companies' performance.
- Institutional investors own 83% of the stocks listed on the DFM by the end of 9M 2020.



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Source: DFM analytics.

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DFM continues to provide advanced and innovative products/services as part of its strategy to diversify revenue streams and increase non-trading commission income.

 Recurring Revenue (AED mn)

 327.1

 284.6

 250.4

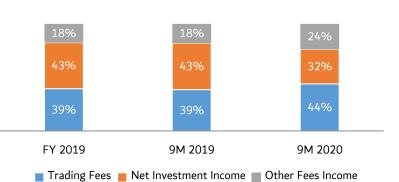
 FY 2019

 PM 2019

 PM 2019

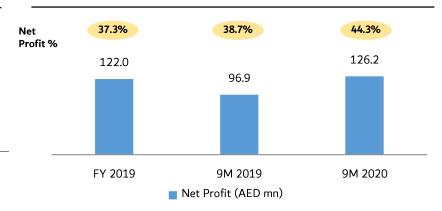
 Recurring Revenue (AED mn)

Total Revenue Mix (%)



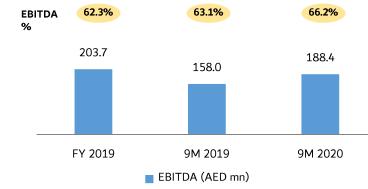
EBITDA (AED mn) and EBITDA Margin (%)

b) Net Profit (AED mn) and Net Profit Margin (%)



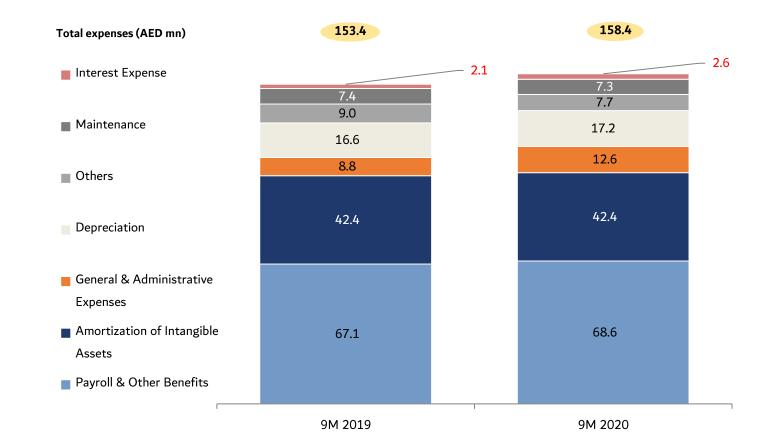
Note: Consolidated financial statements; EBITDA includes investment income and other income. Some figures & percentages in the slide might not totally add up due to rounding.

Financial Highlights





Breakdown in AED mn



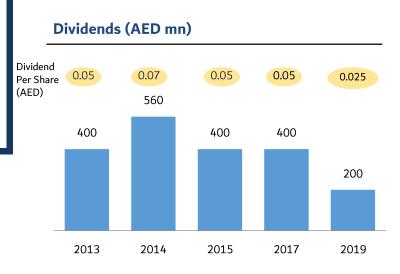
Stable

Expense Base

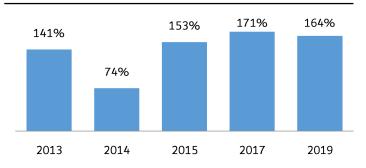
Note: Consolidated expenses; some figures $\&\ \mbox{percentages might not totally add}\ \mbox{up due to rounding}$

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Dividend Pay-out (% of Net Profit)¹



Selected Balance Sheet Items

(AEDm)	FY 2019	9M 2020
Investment Deposits	3,048	3,082
Financial Assets Measured at Fair Value and amortized cost	1,026	876
Goodwill	2,879	2,879
Other Intangible Assets	2,090	2,048
Property and Equipment	345	358
Total Assets	9,681	9,852
Total Equity	7,891	7,750

Note: Consolidated financial statements

Dividend

Payout

History

 $^1\,\mbox{Calculated}$ as dividend (paid following year) divided by the net profit of the year. 2016 Dividends were retained.

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Main Financial Assets*

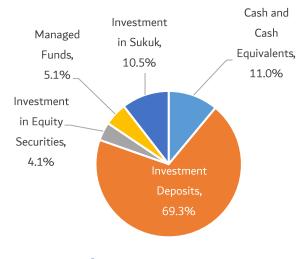
9M 2020

(AEDm)

Main Financial Assets Breakdown 9M 2020*

Strong Balance Sheet with Significant Financial Assets

(AEDIII)	314 2020	
Cash and Cash Equivalents		490
Investment Deposits		3,082
Less than 3 Months	1,054	
Up to 1 Year but More than 3 Months	1,757	
More than 1 Year	271	
Other Financial Assets Measured at Fair Value – (FVTOCI)		876
Investment in Equity Securities	185	
Managed Funds	225	
Investment in Sukuk	466	
Total		4,448



Commentary

- Investment deposits are placed with financial institutions in the UAE, with profit rates ranging from 1.25% to 2.9%per annum.
- Investment in Sukuk in the UAE matures in 3-8 years and carries a fixed profit rate of 4.50% -5.112% per annum.
- 97% of the other financial assets are invested within the UAE.

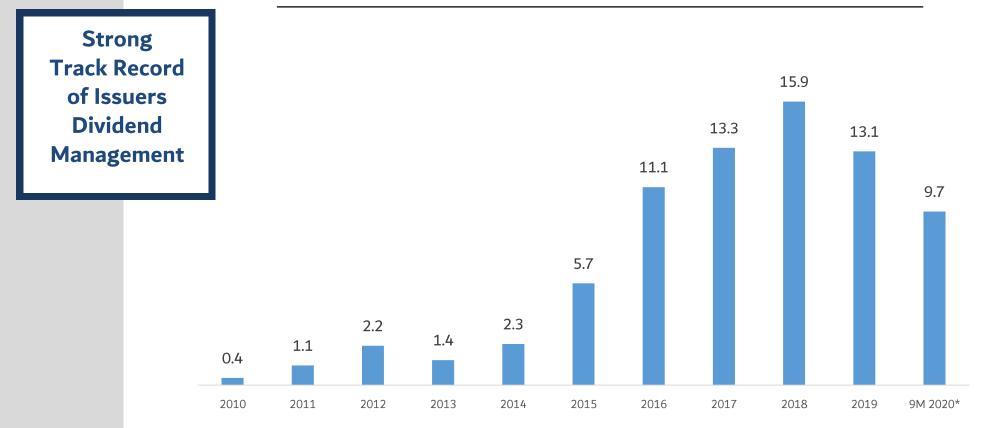
Note: Consolidated financial statements *Some figures & percentages might not totally add up due to rounding.

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Issuers Dividends (AED bn)



DFM managed 100% of issuers dividends, majority of which were paid electronically.

*During Q3 2020, DFM managed additional AED 10.3 billion in Dubai Ports World's cash offer to its shareholders.

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APPENDICES





(AED mn)	FY 2019	9M 2019	9M 2020
Trading Commission Fees	129.1	96.7	125.0
Brokerage Fees	18.5	14.0	11.7
Clearing, Settlement and Depositary Fees	23.0	17.8	38.7
Listing and Market Data Fees	9.6	7.2	7.5
Other Fees	6.8	5.9	4.9
Operating Income	187.0	141.5	187.8
Investment Income	140.2	108.9	91.5
Other Income	(0.1)	(0.05)	5.3
Total Income	327.1	250.4	284.6
Payroll and Other Benefits	(88.7)	(67.1)	(68.6)
Other General & Administrative Expenses	(34.8)	(25.2)	(27.6)
Depreciation	(21.6)	(16.6)	(17.2)
Amortization of Intangible Assets	(56.5)	(42.4)	(42.4)
Interest Expense	(3.5)	(2.1)	(2.6)
Total Expenses	(205.1)	(153.4)	(158.4)
Net Profit for the Year	122.0	96.9	126.2
Attributable to:			
Owners of the Company	120.6	95.5	120.1
Non-controlling Interest	1.4	1.46	6.1
EPS (AED)	0.015	0.012	0.015

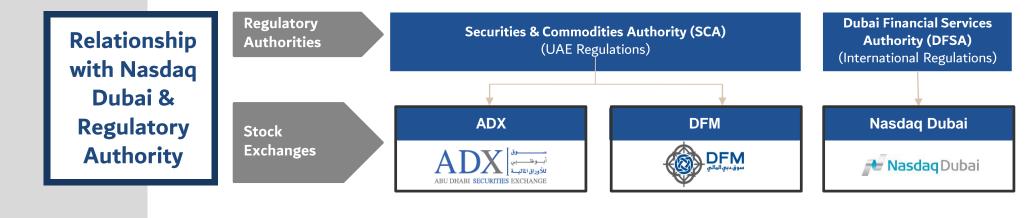
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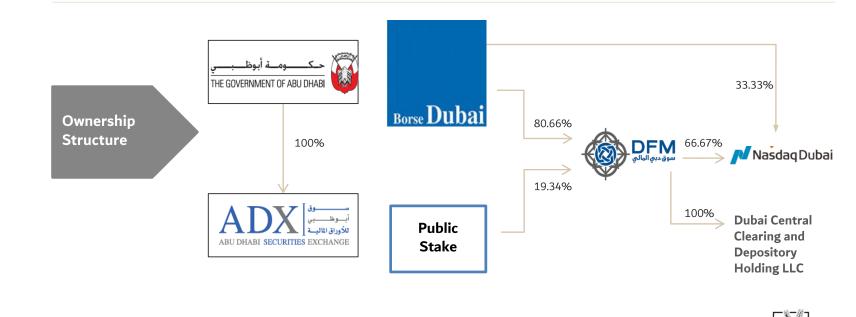
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Updates on **Company Law** Supporting **IPO Market**

Requirements	Old	New
Offer Size	Not be less than AED 10 million	Not be less than AED 30 million
Founders Hold	• Founders hold not less than 20% and not more than 45% of the total authorized Share Capital	• Founders hold not less than 30% and not more than 70% of the total authorized Share Capital
Refund Days	Two weeks	• 5 Days
Sell Down	Not allowed	• Max. 30% from the capital
Subscriptions Period	• 90 Days	• 30 Days
Pricing	 Fixed price only - Book Building allowed by regulatory approval 	 Book Building is now available for the companies as an another option with fixed price
Employee Stock Option	Not recognized	Allowed
Foreign Ownership	 49% maximum foreign ownership with some exceptions can be granted upon ministerial 	 Allows international investors up to 100 percent ownership in a UAE onshore business entity in specific sectors.
Limit	decision	 Established the UAE Foreign Direct Investment Committee ('FDIC') under the FDI Law.
Agency Law	 Businesses with branding agencies have to be 100% owned by UAE nationals 	• Amendment of the agency law was approved by the UAE Government and is under implementation
		Notes:

- Only changes associated to IPO related matters are listed above. •
- The above excludes Government owned entities as they may have special exemptions. •



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Investor Relations Website: www.dfm.ae/dfm-investor-relations

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