



FY 2021

Investor Presentation



A World Class Market Place

Key Figures



Dynamic Listing Activities

High Trend volumes

Diversified Investor Base

AED 411 bn

MARKET CAPITALIZATION

AED 72.3 bn
2021 TOTAL TRADED VALUE

46% FOREIGN INVESTORS' TRADING SHARE

68
LISTED COMPANIES

AED 291 mn
AVERAGE DAILY TRADED VALUE (ADTV)

23%
FOREIGN OWNERSHIP
(% OF MARKET CAP)

134

BONDS AND SUKUK LISTED ON DFM AND NASDAQ DUBAI WITH A VALUE OF OVER USD108 bn

AED 103 bn
TOTAL FUNDS RAISED (SINCE INCEPTION)

46%
Institutional Investors'
Trading Share

Source: DFM analytics.

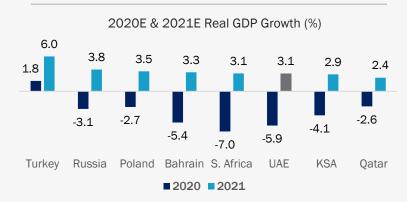
Note: Trading statistics for DFM excludes Nasdaq Dubai. Foreign investors defined as non-UAE investors.

Strong Demographic & Macroeconomic Fundamentals

Key Figures

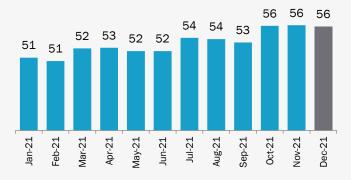


Continued GDP Recovery Post COVID-19 Pandemic



Sustained Growth In Non-Oil Economy....

UAE Non-Oil Private Sector PMI in recovery mode post COVID-19 impact.



50 - Separates Expansion from Contraction

Growing Population

2020 -2025E Population Annual Growth (%)



...Resulting in a Stable Business Environment

UAE ranked 25th on the Global Competitiveness Index (GCI 2019) & ranked 33th on the 2022 Index of Economic Freedom (1st in the MENA) with a score of 70.2



Source: The UAE National Bureau of Statistics, Euromonitor, Bloomberg, World Economic Forum, Emirates NBD, The Heritage Foundation, IMF World Economic Outlook Database, October 2020.

Dubai Growth is Driven by a Well Diversified Economy

Continuous Dubai GDP Growth Supported by Strong Trade Activity





Dubai GDP Growth 6.3% 4.6% 4.1% 4.1% 2.9% 3.1% 1.9% 2.2% (10.8)%

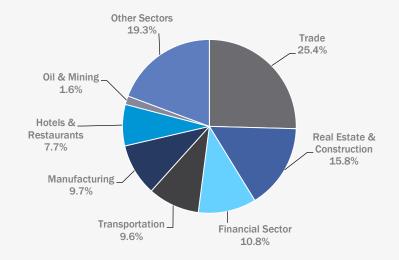
2017

2018

2019

2020

9M 2021



2016

Source: Emirates NBD research, Dubai Investment Development Agency, 2017 Global Investment Report published by UNCTAD, Doing Business World Bank, IMF, Gulf news.

Dubai Direct Foreign Trade Breakdown (AED bn)



Commentary

Main highlights of Dubai economy:

- The Emirate of Dubai has reported its budgeted expenses for 2021 to reach AED59.95 bn.
- During 2020, Dubai is one of the few destinations that remains largely open for visitors, albeit with tighter travel
 restrictions due to Covid-19. Dubai has set a new tourism industry 2040 masterplan which will provide long term
 guidance to addressing the industry's competitiveness.
- With AED24.7 bn in FDI inflows, Dubai ranked first in attracting foreign direct investments in the Middle East and North Africa for 2020, and third globally on greenfield FDI projects and fourth in FDI capital flows.¹
- Dubai is the 1st regionally and the 19th globally in the Global Financial Centres Index. And ranks the 16th among 190 countries in the 2020 Doing Business.
- Dubai has moved the historical focus on Real Estate and Trade to attract more knowledge intensive projects with a greater focus on Technology.
- HH Sheikh Mohammed established the Dubai Security Centre which seeks to ensure the proper implementation of international best practices in Dubai as a financial hub.
- Dubai is placed at the forefront of the global Islamic economy, where the total value of listed Sukuk amounted to AED292 bn end of 2021. According the IMF, During 2001–2015, USD53.8 bn or 36 percent of all global Sukuk issuances originated in the UAE.

2012

2013

2014

2015

^{*} Source: Dubai Statistics Center 9M 2021, some GDP growth percentages were revised due to a new national account series issued by the Dubai Statistics Center. .

¹ Source: The Dubai Advantage, Dubai FDI.

Investor Reach

Global Connectivity





Snapshot of investor composition for 2 equity listings, highlighting the ability to either concentrate on regional investors or attract a wider pool of investors from outside of the region

Regionally

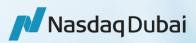
 Direct connectivity to selected regional markets

Globally

- Investors in more than 100 countries.
- Over 206 nationalities connected.
- Connected to leading international depositories.



- Snapshot of investor composition with a bigger focus locally & regionally
- Snapshot of investor composition with a bigger focus on international investors





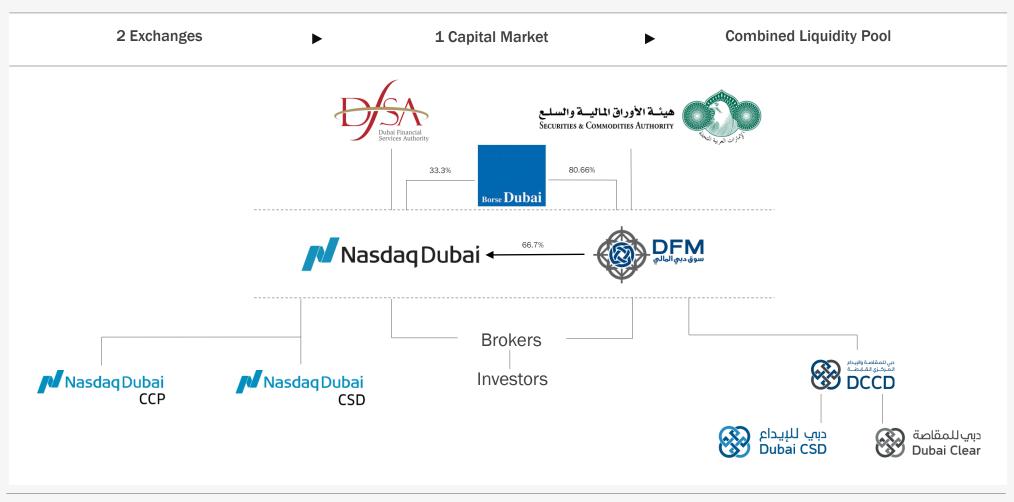
Market Structure & Offering Landscape

Dubai's Capital Market Structure



DFM & Nasdaq Dubai

DFM established in 2000 as a government owned exchange and in 2007 became the first regional exchange to be publicly listed, Nasdaq Dubai was established in 2005



Products and Services Landscape

Key Offerings



Listing Options

Main Market

Venue for listing and dual listing of Public Companies

Second Market

Listing venue for Private Joint Stock Companies

Growth Market

Designed for SMEs with more flexible listing requirements (Nasdaq Dubai)

Private Market

Registry / CSD admission with no trading

Asset Classes

Equity Market

Fixed Income (Bonds and Sukuk)

Derivatives Market Futures Contracts

REITs & ETFs

Post-Trade Platform & Services

Central Counter Party Clearing (CCP)

Depository

Securities Lending & Borrowing (SLB)

Regulated Short Selling

Dividend Distribution

iVESTOR/myAccount platform

IPO Platform

AGM Management

Post-Trade Functions Development

DFM PJSC Launched its New CCP and CSD Subsidiaries on 28th April 2020

Key Benefits	Main Impact
Enhanced efficiency in operational performance to improve liquidity	 Maximizing clearing members' capital requirements, adopting international best practices for margins and settlement funds. Higher efficiency in using collateral.
	Potential boost of clearing members' liquidity.
Enhanced risk mitigation	 Enhanced risk management by ring-fencing risk through creating separate legal entities.
Compliance with regulations	 Comply with SCA's regulations regarding CCP which requires a separate legal entity for the CCP business license.
Compliance with regulations and international best practice	 Comply with SCA's CSD regulations which require a separate legal entity for CSD business license. Dubai CSD LLC is the first licensed CSD in the UAE.
	 Comply with the international best practice recommendations.

Derivatives

Supporting Investors to Manage Risk





Dubai is the first regional market to offer equity futures on regional equities, allowing investors to hedge and manage their risks.

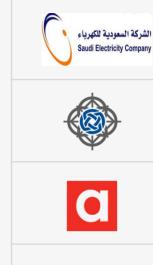








UAE & Regional Single Stock Futures







Dubai Investments

EMAAR





بنك ىبى الإسلامي

Dubai Islamic Bank



PAB

کیانالسعودی<u>ة</u> عادانالاطانا





المراعب Almarai







☑ SHUAA









Outreach and Opportunity

Diversification Opportunity

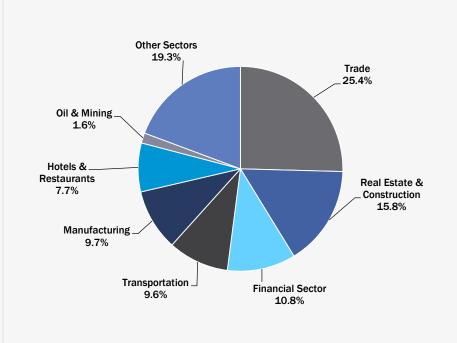
Sector Representation of Dubai's GDP vs DFM



DFM's IPO pipeline strategy aims at a better reflection of Dubai's GDP mix.

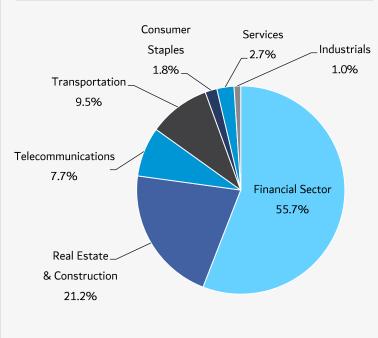
- Unlike the economy, the DFM market is dominated by the Financial sector and the Real Estate and Construction sector. These sectors collectively represent 26.6% of the economy vs. 76.9% of the market capitalisation, by end of 2021.
- This represents significant opportunities for DFM as there is a diversified pool of sectors and companies to be listed in the future, and a significant opportunity for issuers since investors are looking for diversified sectors to invest in.

Dubai Real GDP Breakdown - 9M 20211



¹ Source: Dubai Statistics Center Preliminary Estimates 9M 2021.

DFM Sectors Breakdown² - 9M 2021



² DFM Sector Breakdown is by market cap.

Figures may not add up to 100% due to rounding.

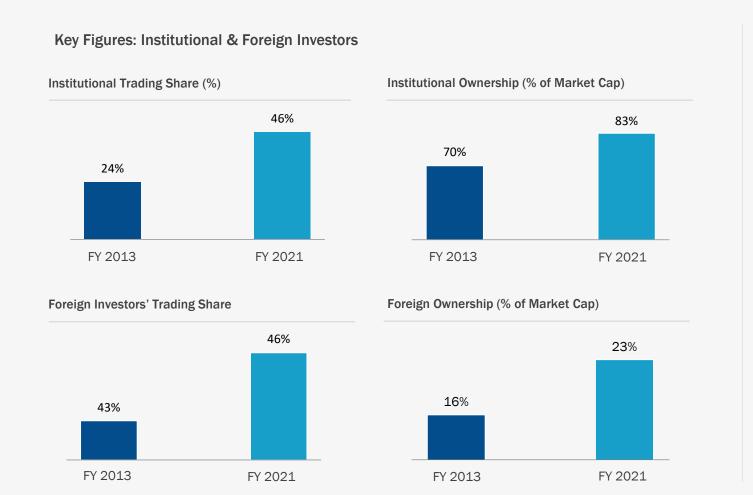
12

Diversified Investor Base

Bringing Together Regional & International Investors







Retail & HNWI Investors

841k+
Direct Account

206

rect Account Nationalities
Holders*

- Retail and HNWIs play a key role in liquidity on DFM
- 54% of trading is from retail and HNWIs, showing their importance on the market
- This includes local and international investors

Note: Figures exclude Nasdaq Dubai

 $^{^{\}ast}$ Total number of investors at DFM is 852k+ as of December 31 $^{\rm st}$ 2021.

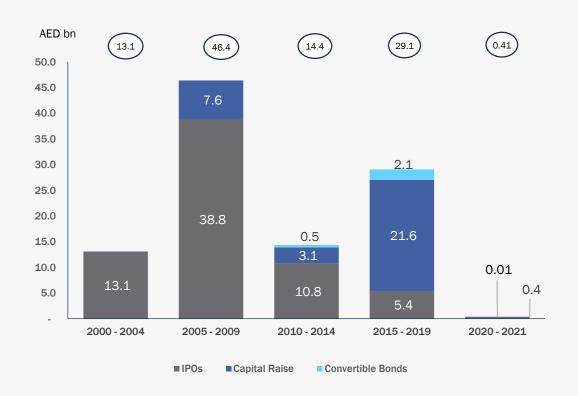
Capital Raising Success

Over AED103 bn Raised Since Inception in Dubai





Funds raised on Captial Markets since Inception to 2021



Selected Transactions



Index Inclusion

Attracting Investors Through Index Representation



All the major index providers cover stocks listed on DFM in their relevant local, regional and international indices.

Inclusion into additional indices can provide a number of benefits for issuers:

- Exposure to new type of investment; passive as well as active prominent international funds.
- Enhancing visibility to international investors.
- Enhanced valuations.
- Optimal shareholders mix and diversified investor base.



- MSCI UAE
- MSCI GCC Countries
- MSCI Emerging Market



- Dow Jones GCC
- Dow Jones MENA
- Dow Jones Sustainability



- FTSE Nasdag Dubai
- FTSE Emerging
- FTSE Global Equity Shari'a



- DFM General Index
- DFM Shari'a

S&P Global

- S&P UAE Price
- · S&P UAE Domestic Shari'a
- S&P Emerging Middle East & Africa

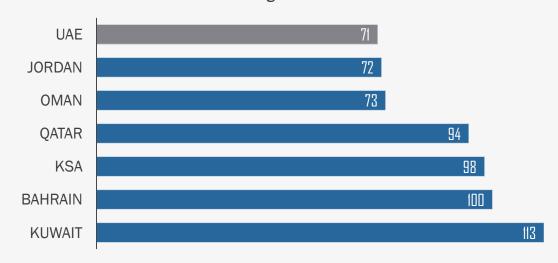
ESG & Sustainability

A Key Agenda for Investors



- Dubai aims to become the city with the lowest carbon footprint by 2050
- UAE ranks highest on SDGs progress in the region.
- UAE leads in ESG reporting to drive market transparency and meet growing investor demands.
- UAE's energy mix is shifting away from fossil fuels and towards renewable energy (zero emission).
- AED100 bn green fund to make Dubai an environment-friendly city with the least carbon footprint in the world by 2050.
- Mohammed bin Rashid Al Maktoum Solar Park is expected to be the largest single-site solar park in the world by 2050.
- The Dubai and Sharjah 'Sustainable Cities' are the first fully operational sustainable communities in the Middle East.

SDGs Global 2021 Ranking



Sustainable Development Report*

Country	Bahrain	Kuwait	Qatar	Saudi Arabia	UAE
No. of companies using GRI Standards	4	46	29	34	110

^{*} Source: GRI data base.

Recent Developments

Expanding to Create Further Opportunities





IPO Pipeline Plans

In late 2021, The Government of Dubai formed the Dubai Securities and Exchange Higher Committee and announced plans to list 10 Government-related companies on the DFM, in line with the Emirate's stated objective of increasing the total market capitalization of its financial markets to AED3 trillion.

Foreign Ownership

The Government has improved the attractiveness of setting up a business in Dubai by allowing businesses in most sectors to have 100% foreign ownership.

Residency Changes

The option of obtaining a Golden Visa is not only attracting top talent to Dubai, but also making business owners want to move here.

Expanding the Capital Market

Free Zone Access on DFM

Extending DFM's Main Market IPO to cover and allow companies based in a Free Zone to benefit from raising capital and list on DFM.

Nasdaq Dubai Growth Market

Dedicated platform for younger and growing companies. Cost efficient mechanism to raise capital and list on Nasdaq Dubai.

Equity Futures

The first regional market to list Single Stock Futures on regional names to support investors.



Key Listing Requirements

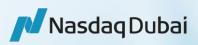
Variety of Options Available to IPO







	Mainland Companies	Free Zone Companies	Main Market	Growth Market
Size	AED25 mn paid-up capital	AED20 mn paid-up capital	> USD250 mn	< USD250 mn
Financial Track Record	2 Years	2 Years	3 Years	Minimum 1 Year
Free Float	Minimum 30%	Minimum 25%	Minimum 25%	Minimum 25%
Profitability	Profitable for last 2 years	Profitable for last 2 years	Not required	Not required
Legal Structure	Public Joint Stock Company	Public Limited Company	Public Limited Company	Public Limited Company
Listing Advisor	Financial Institution approved by SCA	Financial Institution approved by SCA	Investment Bank	Compliance Advisor with relevant experience
Lock-In Period	6 months	6 months	Not required	1 year
Advisor Post Listing	Not required	1 Year	Not required	3 Years





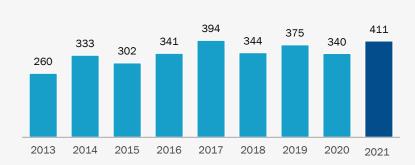
Operational Highlights

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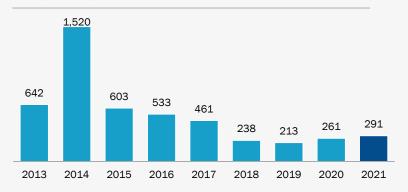
Key Indicators



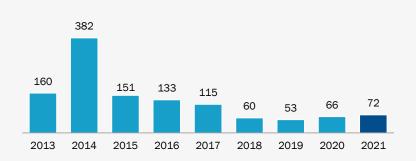
Market Capitalization (AED bn)



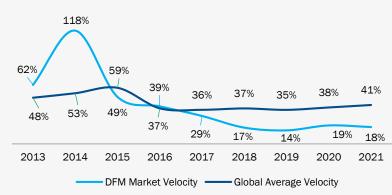
ADTV (AED mn)



Total Traded Value (AED bn)



Market Velocity¹ (%)



Note: Figures exclude Nasdaq Dubai

 $^{^1}$ Velocity is calculated as annualized trade value/end of period market capitalization., Source for global velocity figures is the World Federation of Exchanges.

Operational Highlights

DFM PJSC Stock Trading Activity Performance



DFM PJSC Stock Price Performance (AED)



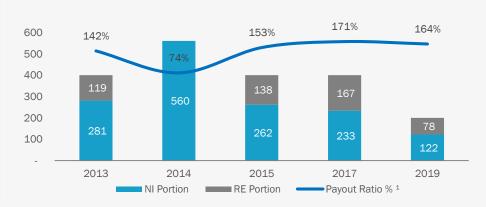
DFM PJSC Stock Trading Activity (AED mn)



Dividends Per Share (AED)



Dividends Payout History (AED mn)



NI stands for Net Income, whereas RE stands for Retained Earnings.

¹ Calculated as dividend (paid following year) divided by the net profit of the year.

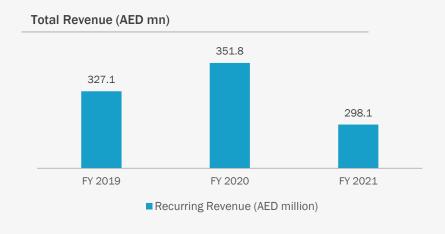




February 2022

Key Figures

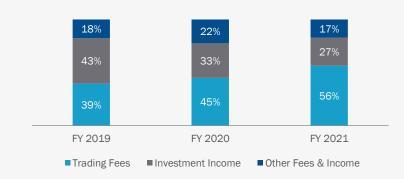




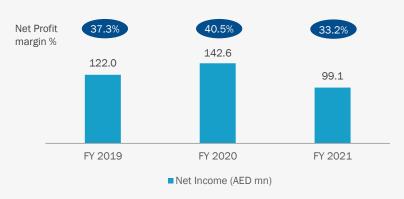
EBITDA (AED mn) and EBITDA Margin (%)



Total Revenue Mix (%)



Net Profit (AED mn) and Net Profit Margin (%)



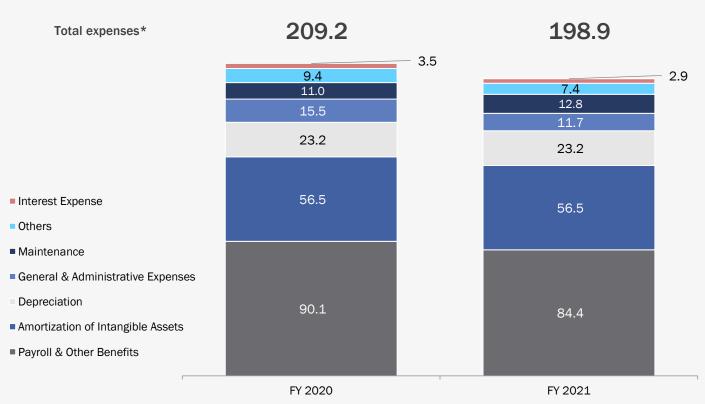
Note: Consolidated financial statements; EBITDA includes investment income and other income. Some figures & percentages in the slide might not totally add up due to rounding.

Cost Rationalization Base









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^{*}Note: Consolidated expenses; some figures & percentages might not totally add up due to rounding

^{*}As a result of initially applying IFRS 16, in relation to the leases that were previously classified as operating rental expenses, the Group recognized right to use of assets and therefore reclassified rent/lease expense as depreciation expense starting Q1 2019.

Selected Items



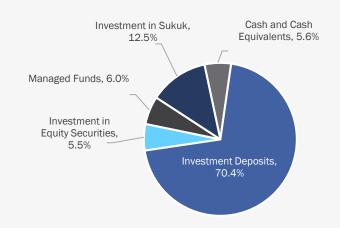
Selected Balance Sheet Items

(AED mn)	FY 2020	FY 2021
Investment Deposits	3,093	3,253
Financial Assets Measured at Fair Value and amortized cost	967	1,109
Goodwill	2,879	2,879
Other Intangible Assets	2,034	1,977
Property and Equipment	352	335
Total Assets	9,901	9,938
Total Equity	<u>7,801</u>	<u>7,963</u>
Total Liabilities	2,100	<u>1,975</u>

Main Financial Assets*

(AED mn)	FY 20	021
Cash and Cash Equivalents		259
Investment Deposits		3,253
Less than 3 Months	371	
Up to 1 Year but More than 3 Months	2,660	
More than 1 Year	222	
Other Financial Assets Measured at Fair Value - (FVTOCI)		1,109
Investment in Equity Securities	258	
Managed Funds	276	
Investment in Sukuk	575	
Total		4,621

Main Financial Assets Breakdown FY 2021*



Commentary

- Investment deposits are placed with financial institutions in the UAE, with profit rates ranging from 1.20% to 1.65% per annum.
- Investment in Sukuk in the UAE matures in 1-8 years and carries a fixed profit rate of 3.2% - 5.112% per annum.
- 93% of the other financial assets and Sukuk are invested within the UAE.

Note: Consolidated financial statements

*Some figures & percentages might not totally add up due to rounding.

Consolidated P & L





(AED mn)	FY 2020	FY 2021
Trading Commission Fees	157.9	168.1
Brokerage Fees	15.5	14.6
Clearing, Settlement and Depositary Fees	43.1	18.2
Listing and Market Data Fees	10.2	9.8
Other Fees	5.3	5.1
Operating Income	232.1	215.8
Investment Income	104.9	72.2
Dividend Income	10.0	6.9
Other Income	4.9	3.2
Total Income	351.8	298.1
Payroll and Other Benefits	(90.1)	(84.4)
Other General & Administrative Expenses	(35.9)	(31.9)
Depreciation	(23.2)	(23.2)
Amortization of Intangible Assets	(56.5)	(56.5)
Interest Expense	(3.5)	(2.9)
Total Expenses	(209.2)	(198.9)
Net Profit for the Year	142.6	99.1
Attributable to:		
Owners of the Company	137.9	103.8
Non-controlling Interest	4.7	(4.7)
EPS (AED)	0.017	0.013







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Contact Us:

Investor Relations

T: +971 4 305 5650 Email: ir@dfm.ae

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