



Dubai Financial Market PJSC

Investor Presentation H1 2021



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Disclaimer



DFM at a Glance

Leading Exchange in the MENA Region

- Established in 2000 as a government owned exchange and in 2007 became the first regional exchange to be publicly listed.
- Provides investors and market participants with the best in class international platform offering innovative products and services while conducting trading, clearing and settlement in an efficient, transparent and liquid environment.
- Currently, Borse Dubai owns 80.66% of DFM with the remaining being public float.

Listings	AED 388bn	64	121 Bonds and Sukuks Listed on Nasdaq Dubai with a value of
(Q2 2021)	Market Capitalization	Companies Listed on the DFM	\$98bn
Volumes (Q2 2021)	AED 29bn Total Traded Value	AED 227mn Average Daily Traded Value (ADTV)	15% Market Velocity ¹
Volume by	48% Foreign Investors' Trading Share	18%	46%
Investor Type		Foreign Ownership	Institutional Investors'
(Q2 2021)		(% of Market Cap)	Trading Share
Consolidated Financials (Q2 2021)	AED 138.6mn Revenue	AED 77.8mn EBITDA	AED 36.3mn Net Profit

Source: DFM analytics.

Note: Trading statistics for DFM excludes Nasdaq Dubai.

Foreign investors defined as non-UAE investors.

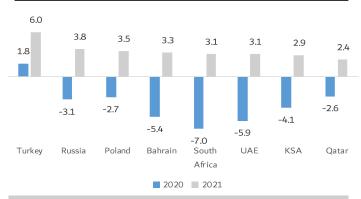
¹ Velocity is calculated as annualized trade value / end of period market capitalization.



The UAE **Benefits from Strong Demographic &** Macroeconomic **Fundamentals**

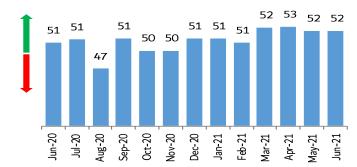
1 Continued GDP recovery post COVID-19 pandemic...

2020E & 2021E Real GDP Growth (%)



3 Sustained Growth in Non-Oil Economy...

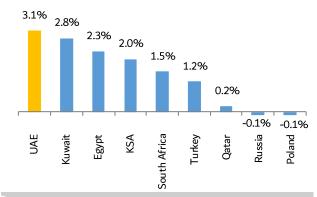
UAE Non-Oil Private Sector PMI, 2020 impacted by COVID-19 Pandemic.



Increasing Rate of Contraction 50 - No Change vs. Previous Month

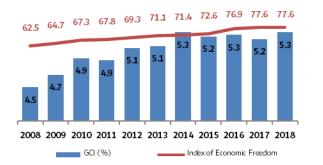
2 **Growing Population...**

2020-2025E Population Annual Growth (%)



...Resulting in a Stable Business Environment

Globally, strengthened with the quality of its enabling environment, the UAE ranked 25th on the Global Competitiveness Index (GCI 2019) & ranked 18th on the 2020 Index of Economic Freedom (1st in the MENA) with a score of 76.2.



Source: The UAE National Bureau of Statistics, Euromonitor, Bloomberg, World Economic Forum, Emirates NBD, The Heritage Foundation, IMF World Economic Outlook Database, October 2020.

Continuous Dubai GDP Growth ...

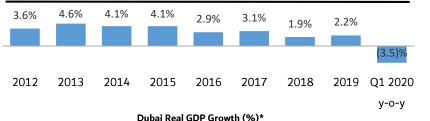
Dubai Growth

is Driven by a

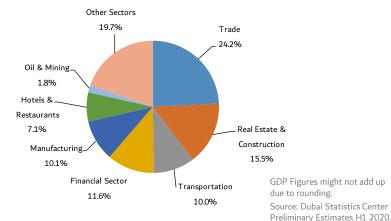
Well-

Diversified

Economy



...Driven by a Diversified Economy...



...Supported by Strong Trade Activity



Commentary



Main highlights of Dubai economy:

- The Emirate of Dubai has reported its budgeted expenses for 2021 to reach AED 57.1bn.
- During 2020, Dubai is one of the few destinations that remains largely open for visitors, albeit with tighter travel restrictions due to Covid-19. Dubai has set a new tourism industry 2040 masterplan which will provide long term guidance to addressing the industry's competitiveness.
- With AED 24.7 billion in FDI inflows, Dubai ranked first in attracting foreign direct investments in the Middle East and North Africa for 2020, and third globally on greenfield FDI projects and fourth in FDI capital flows.¹
- Dubai is the 1st regionally and the 8th globally in the Global Financial Centres Index. And ranks the 16th among 190 countries in the 2020 Doing Business.
- Dubai has moved the historical focus on Real Estate and Trade to attract more knowledge intensive projects with a greater focus on Technology.
- HH Sheikh Mohammed established the Dubai Security Centre which seeks to ensure the proper implementation of international best practices in Dubai as a financial hub.
- Dubai is placed at the forefront of the global Islamic economy, where the total value of listed Sukuk amounted to AED360bn – end of H1 2020. According the IMF, During 2001–2015, \$53.8bn or 36 percent of all global Sukuk issuances originated in the UAE.

Source: Emirates NBD research, Dubai Investment Development Agency, 2017 Global Investment Report published by UNCTAD, Doing Business World Bank, IMF, Gulf pages

^{*} Source: Dubai Statistics Center, some GDP growth percentages were revised due to a new national account series issued by the Dubai Statistics Center. 2019 figures are preliminary estimates, with Q1 2020 decline vs. Q1 2019 due to COVID-19 pandemic.

¹ Source: The Dubai Advantage, Dubai FDI.



DFM 2021 Positioning

Embracing a **new mission for 2021** will strengthen our leading position in our industry

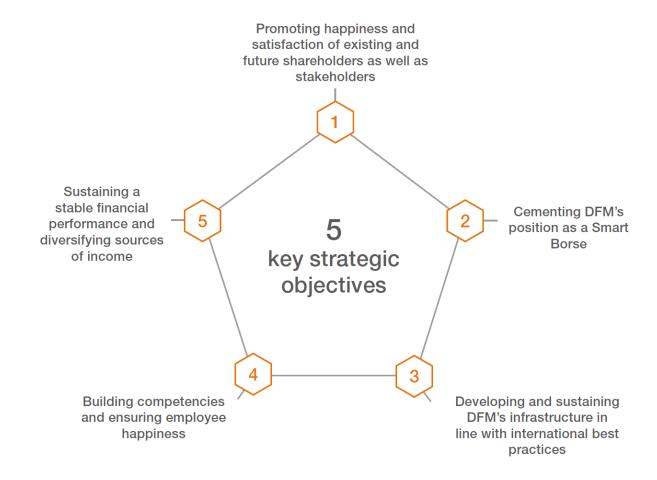
Bringing the highest possible value to the UAE's economic ecosystem, our stakeholders & our shareholders

Allowing us to play a leading local, regional and global role

Innovating through technology Strengthening the core offerings Developing new capabilities to maintain leadership & products to drive listings across diverse revenue streams Nationally in Dubai & UAE Become chief venue for financing local firms' growth & source of wealth creation Focus on developing Dubai & UAE's priority sectors to spur development **Regionally in GCC & MENA Globally** Attract regional investments & position DFM Develop global best-in-class operations & as ideal platform for sourcing capital offerings to raise exchange standing Position DFM as the gateway to regional Uplift DFM brand recognition within specific exchange trading sectors & areas of expertise



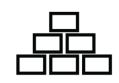
DFM Strategic Objectives 2021





DFM Strategic Programs 2021

FIVE PROGRAMS AIMING AT SUSTAINING A STABLE FINANCIAL PERFORMANCE AND DIVERSIFYING SOURCES OF INCOME



INCREASING TRADE VOLUMES PROGRAM VIA FULL TRADE TYPE OFFERINGS



ENHANCING EQUITY LISTING PROGRAM AND SUPERIOR SERVICES



MAXIMISING INVESTOR SERVICES TO MEET EVOLVING NEEDS



UPLIFTING CSD FUNCTION AND PROCESSES



ADVANCEMENT OF TECHNOLOGICAL SOLUTIONS

STAKEHOLDERS' VALUE



Post-Trade Functions Development

As part of a comprehensive development of the post-trade functions and in line with the international best practices, the DFM PJSC officially launched its new CCP and CSD subsidiaries on 28th April 2020.

Main Impact

Voy Panafita

Key Benefits	Main Impact	
Enhanced efficiency in operational performance to improve liquidity	 Maximizing clearing members' capital requirements, adopting international best practices for margins and settlement funds. Higher efficiency in using collateral. Potential boost of clearing members' liquidity. 	
Enhanced risk mitigation	 Enhanced risk management by ring-fencing risk through creating separate legal entities. 	
	 Comply with SCA's regulations regarding CCP which requires a separate legal entity for the CCP business license. 	
Compliance with regulations and international best practice	 Comply with SCA's CSD regulations which require a separate legal entity for CSD business license. Dubai CSD LLC is the first licensed CSD in the UAE. 	
	 Comply with the international best practice recommendations. 	



DFM's Diversified Product Offering

Multiple product and service offerings leading to diversified revenue streams

Listing		Trading Tools		Post Trade
 Equities (Primary and Dual) ETFs Mutual Funds Sukuks/ Bonds Equity Derivatives (Traded through Nasdaq Dubai & DFM) 	 Rights Issues REITs Free Zone Market (primary offering and listing on DFM) Second Market (Private Companies listing and ability to trade shares with main Market) 	 Margin Trading Regulated Short Selling Block Trade Special Trade Online Trading Tools Allocation Account Single Stock Future 		Clearing Settlement Pledge Services Securities Lending & Borrowing Settlement of Repos on DFM listed shares Transfer of margined securities between trading members CCP and CSD

Market Data

- Real-time and historical data
- Indices

Investor and Issuers Services

- Custody
- elPO
- iVESTOR
- Electronic Dividend Payment Services
- Issuers' Support Program
- Annual International Roadshows

- AGM / EGM Services & Voting Services
- Share Book Services
- XBRL
- eSAR Services
- efsah Electronic Disclosure Services
- eBoard (Electronic Board Nomination application access)
- Links with foreign CSDs for dual listings
- Multi NIN capability across custodians

Note: Nasdaq Dubai launched Derivatives trading in September 2016.

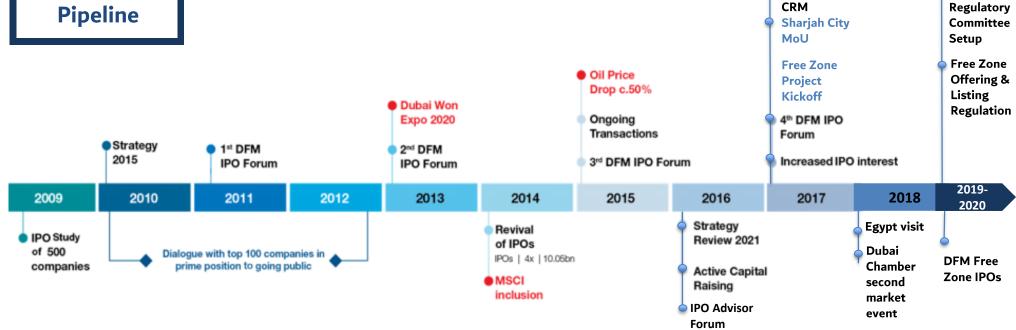


PIPO

IPO Guide v.2

IPO Center CRM

Strategic
Milestones
Building
Strong IPO
Pipeline



On going successful DFM International Investor Roadshows since 2007; meeting investors with AUM ranging from \$2 billion to \$500 billion and totaling \$4 trillion.



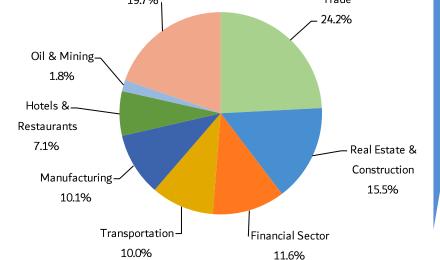
Sectors Mix of Dubai's GDP vs. DFM's

DFM's IPO pipeline strategy aims at a better reflection of Dubai's GDP mix.

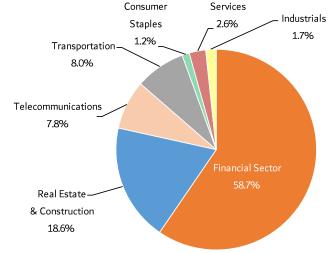
- Unlike the economy, the DFM market is dominated by the Financial sector and the Real Estate and Construction sector.
 These sectors collectively represent 27.1% of the economy vs. 77.3% of the market capitalisation, by end of H1 2020.
- This represents significant opportunities for DFM as there is a diversified pool of sectors and companies to be listed in the future.

Dubai Real GDP Breakdown - H1 2020*

Other Sectors 19.7% Trade 24.2% Telecommunications 7.8%



Figures may not add up to 100% due to rounding.



^{*} Source: Dubai Statistics Center Preliminary Estimates H1 2020.

¹ DFM Sector Breakdown is by market cap.



Issuer Transactions 2000 – 2020

Funds raised on DFM reached AED 77+ billion (inception - 2020)*



IPOs (2014 – 2018)

Selected

Tangactions

MARKA

AMANAT

AM

Capital Raise (2014 -2018)



Convertible Bonds

(2011 – 2017)

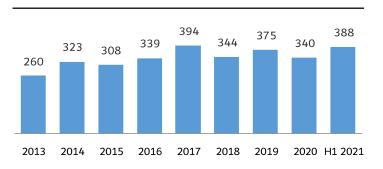


*Total funds raised represent the floated amounts in AED.



Operational Highlights

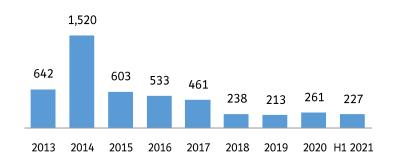
Market Capitalization (AED bn)



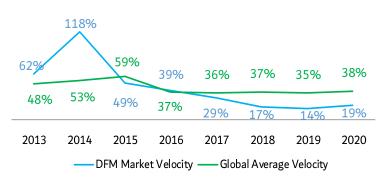
Total Traded Value (AED bn)



ADTV (AED mn)



Market Velocity¹ (%)



Note: Figures exclude Nasdaq Dubai

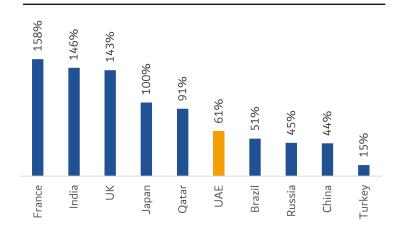
Source for global velocity figures is the World Federation of Exchanges.

 $^{^{\}rm 1}$ Velocity is calculated as annualized trade value/end of period market capitalization.

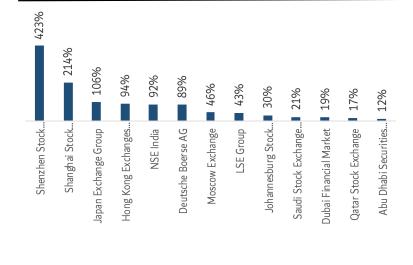


DFM Presents Significant Growth Opportunities

Equity Market Capitalisation to GDP¹



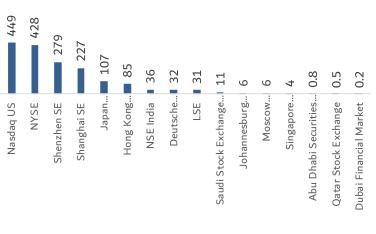
Equity Market Velocity²



Number of Listed Companies²



ADTV (AED bn)²



Source: Euromonitor, World Bank, World Federation of Exchanges.

¹ Based on Dec 2019 market capitalization over 2019 real GDP.

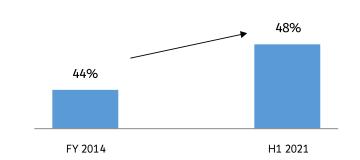
² Data is updated till end of March 2021, according to the latest available data



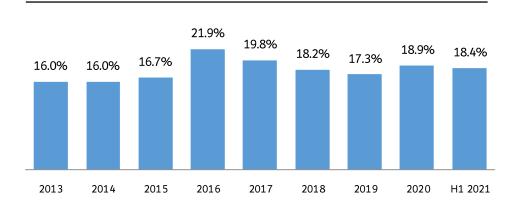
Foreign Investor Interest

- DFM continues its efforts, in cooperation with issuers and investment banks, to attract foreign investors' interest in DFM listed companies.
- UAE was classified as a global emerging market in 2014 by MSCI and S&P Dow Jones.
- Net foreign investment flowing to the DFM market during 2014 was AED 4 billion (excluding Arab and GCC nationals).
- Foreign investors continue to show confidence in the quality and diversity of investment opportunities that the DFM offers.

Foreign Investors' Trading Share



Foreign Ownership (% of Market Cap)



Source: DFM analytics.

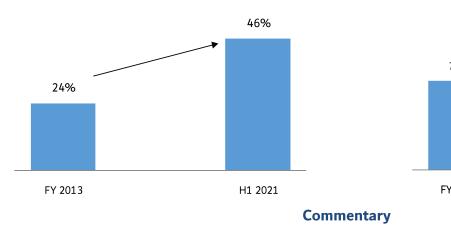
Note: Foreign investors defined as non-UAE investors. Figures excluding Nasdaq Dubai.

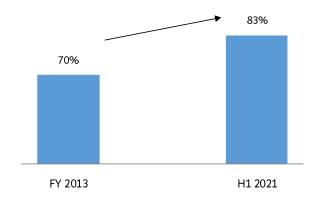


Increasing Institutional Investor Base

Institutional Trading Share (%)

Institutional Ownership (% of Market Cap)



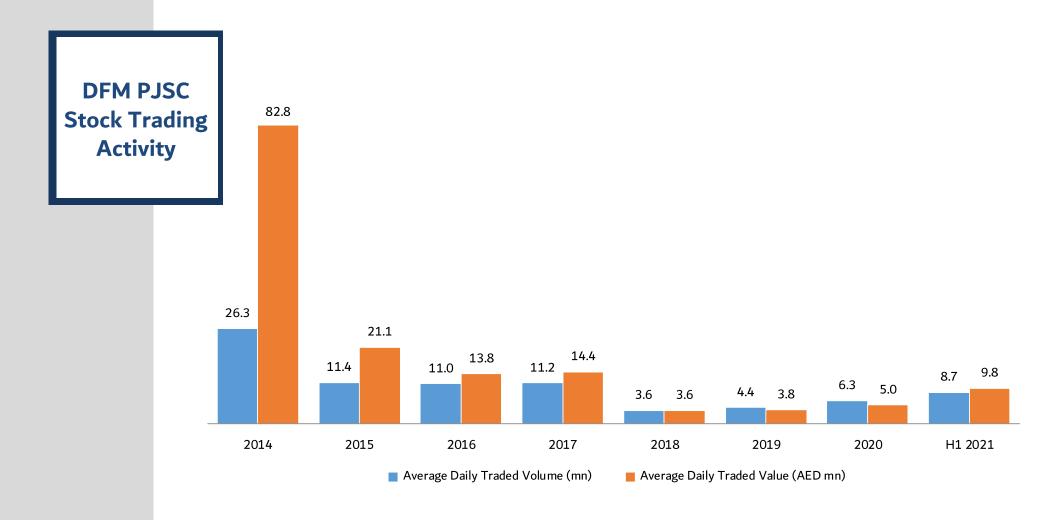


- The DFM has attracted an increasing institutional investor base, following growth in the national economy and the continuous improvement of listed companies' performance.
- Institutional investors own 83% of the stocks listed on the DFM by the end of H1 2021.

Source: DFM analytics.

Note: Figures excluding Nasdaq Dubai.



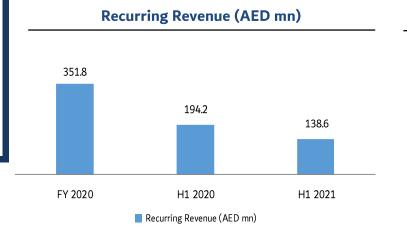


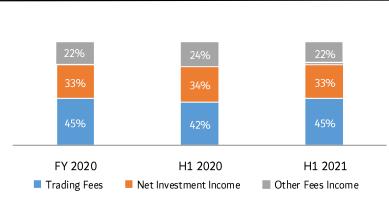
Source: DFM analytics.



■ DFM continues to provide advanced and innovative products/services as part of its strategy to diversify revenue streams and increase non-trading commission income.



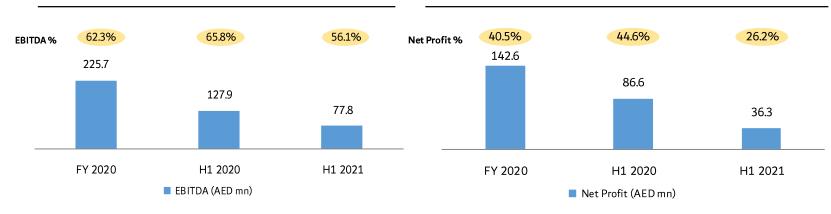




Total Revenue Mix (%)

EBITDA (AED mn) and EBITDA Margin (%)



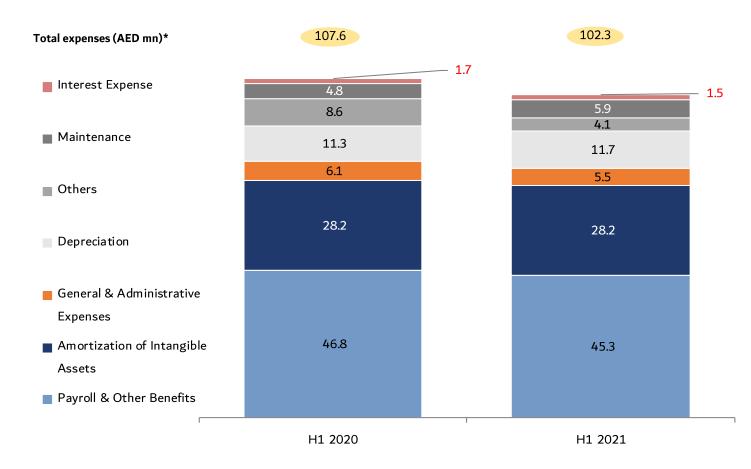


Note: Consolidated financial statements; EBITDA includes investment income and other income. Some figures & percentages in the slide might not totally add up due to rounding.



Stable Expense Base

Breakdown in AED mn

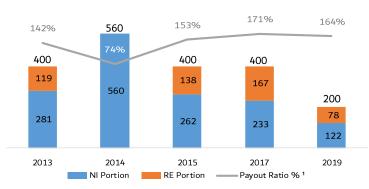


^{*}Note: Consolidated expenses; some figures & percentages might not totally add up due to rounding.



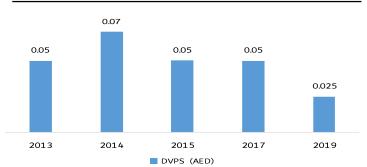
Dividend Payout History

Dividends (AED mn)



NI stands for Net Income, whereas RE stands for Retained Earnings.

Dividend Per Share (AED)



Note: Consolidated financial statements

Selected Balance Sheet Items

(AED mn)	H1 2020	H1 2021
Investment Deposits	2,920	3,002
Financial Assets Measured at Fair Value and amortized cost	855	915
Goodwill	2,879	2,879
Other Intangible Assets	2,062	2,005
Property and Equipment	362	344
Total Assets	9,759	10,172
Total Equity	7,684	7,840

 $^{^{\}rm 1}$ Calculated as dividend (paid following year) divided by the net profit of the year.

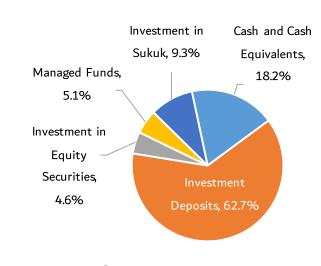


Main Financial Assets*

Main Financial Assets Breakdown H1 2021*

Strong Balance
Sheet with
Significant
Financial
Assets

(AED mn)	H1 2	021
Cash and Cash Equivalents		873
Investment Deposits		3,002
Less than 3 Months	440	
Up to 1 Year but More than 3 Months	2,331	
More than 1 Year	231	
Other Financial Assets Measured at Fair Value – (FVTOCI)		915
Investment in Equity Securities	222	
Managed Funds	247	
Investment in Sukuk	446	
Total		4,790



Commentary

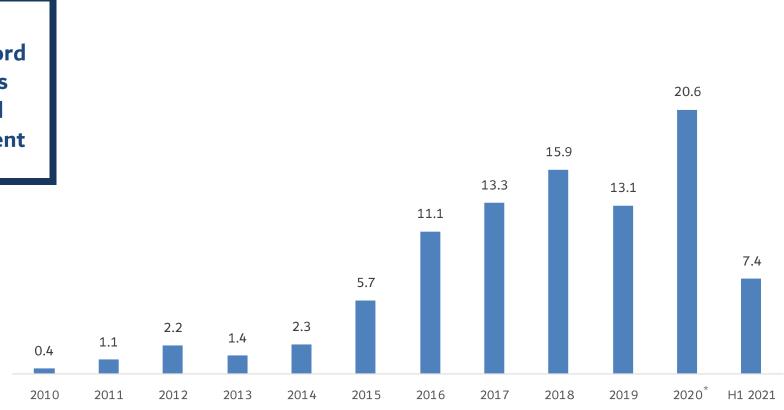
- Investment deposits are placed with financial institutions in the UAE, with profit rates ranging from 1.3% to 2.1%per annum.
- Investment in Sukuk in the UAE matures in 1-10 years and carries a fixed profit rate of 3.7% 5.112% per annum.
- 92% of the other financial assets are invested within the UAE.

Note: Consolidated financial statements *Some figures & percentages might not totally add up due to rounding.



Issuers Dividends (AED bn)





DFM managed 100% of issuers dividends, majority of which were paid electronically.

*During Q3 2020, DFM managed additional AED 10.3 billion in Dubai Ports World's cash offer to its shareholders.



APPENDICES



DFM Consolidated P&L

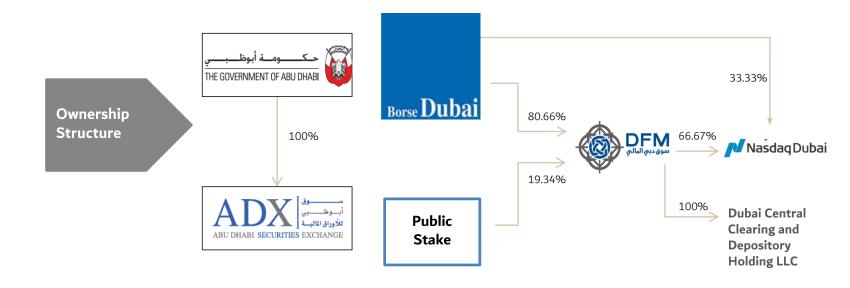
(AED mn)	H1 2020	H1 2021
Trading Commission Fees	81.3	62.2
Brokerage Fees	7.8	7.2
Clearing, Settlement and Depositary Fees	29.7	11.3
Listing and Market Data Fees	5.1	5.1
Other Fees	3.3	3.9
Operating Income	127.2	89.7
Investment Income	56.4	39.0
Dividend Income	10.0	6.9
Other Income	0.58	3.1
Total Income	194.2	138.6
Payroll and Other Benefits	(46.8)	(45.3)
Other General & Administrative Expenses	(19.5)	(15.6)
Depreciation*	(11.3)	(11.7)
Amortization of Intangible Assets	(28.2)	(28.2)
Interest Expense	(1.7)	(1.5)
Total Expenses	(107.6)	(102.3)
Net Profit for the Year	86.6	36.3
Attributable to:		
Owners of the Company	79.0	38.8
Non-controlling Interest	7.6	(2.5)
EPS (AED)	0.010	0.005

Note: Consolidated financial statements, where some figures & percentages in the slide might not totally add up due to rounding.



Relationship with Nasdaq Dubai & Regulatory Authority







Updates on **Company Law** Supporting **IPO Market**

Requirements	Old	New
Offer Size	Not be less than AED 10 million	Not be less than AED 30 million
Founders Hold	 Founders hold not less than 20% and not more than 45% of the total authorized Share Capital 	 Founders hold not less than 30% and not more than 70% of the total authorized Share Capital
Refund Days	Two weeks	• 5 Days
Sell Down	Not allowed	Max. 30% from the capital
Subscriptions Period	90 Days	• 30 Days
Pricing	 Fixed price only - Book Building allowed by regulatory approval 	 Book Building is now available for the companies as an another option with fixed price
Employee Stock Option	Not recognized	Allowed
Foreign Ownership	 49% maximum foreign ownership with some exceptions can be granted upon ministerial 	 Allows international investors up to 100 percent ownership in a UAE onshore business entity in specific sectors.
Limit	decision	 Established the UAE Foreign Direct Investment Committee ('FDIC') under the FDI Law.
Agency Law	 Businesses with branding agencies have to be 100% owned by UAE nationals 	 Amendment of the agency law was approved by the UAE Government and is under implementation
Corporate Governance Rules		 During 2020, SCA issued new governance rules pertaining to disclosure, transparency and sustainability on par with international standards along with mandating ESG reporting aligned with Global Reporting Initiative standards.

- Only changes associated to IPO related matters are listed above.
- The above excludes Government owned entities as they may have special exemptions.



For additional Investor Relations information:

Investor Relations Website:

www.dfm.ae/dfm-investor-relations

Investor Relations Contacts

Investor Relations Contacts:

Haneen Nashashibi

Head of Investor Relations Tel: +971 4 305 5650 IR@dfm.ae

Areej Al Saeed

Manager Chairman's Office Tel: +971 4 305 5607 aalsaeed@dfm.ae





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Contact Us:

INVESTOR RELATIONS

T: +971 4 305 5650 F: +971 4 305 5191 Email: ir@dfm.ae

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@dfmalerts @dubaifinancialmarket Dubai Financial Market